Active Shooter/Hostile Threat Response Presentation Overview

Columbia, SC

Atlanta-Carolinas HIDTA Training Alert

WHEN: Tuesday December 15 , 2026 8:00AM – 5:00PM

WHERE: South Carolina Criminal Justice Academy (SCCJA), 5400 Broad River Rd. Rm 136, Columbia, SC 29212

Enroll online at www.achidta.org.

"Lessons Learned: But Have We Really Learned?"

One-Day Active Shooter / Threat Response Program Overview

This one-day program provides a comprehensive analysis of law enforcement responses to active shooter incidents from Columbine (1999) to the present. It examines not only the lessons learned over the past two-plus decades but also whether these lessons have been effectively integrated into training and, more importantly, into real-life application.

This course reviews major incidents such as Columbine, Virginia Tech, Sandy Hook, Pulse Nightclub, Parkland, and Uvalde. Each case is analyzed for operational successes and failures, tactical evolution, and recurring voids and gaps. Strong emphasis will be placed on identifying patterns across these incidents to understand why particular breakdowns persist despite decades of "lessons learned" training conducted.

A fundamental aspect of this program involves examining the traditional active-shooter response models, including the predominant reliance on SWAT-oriented tactics. Also, this course will examine whether these types of strategies truly equip officers, particularly those operating independently, in pairs or via small ad hoc teams, to respond effectively.

We will then explore alternative approaches, many of which are anchored in the Israeli approach to such events. These alternative strategies will emphasize quick, indicator-based movement and clearance techniques, paired with targeted decision-making and efficient problem-solving, to prepare any officer for this environment, one so chaotic that it almost transcends conventional tactical concerns. The methods and strategies discussed will be valid and effective for both uniform and plainclothes law enforcement officers.

Topics covered will include dynamic shooting protocols and platforms, threshold-based room clearing, limited-penetration techniques, and a structured post-engagement assessment of the threat, your weapon system, and the environment. This course will approach training within a hierarchy that prioritizes the most likely scenarios officers will encounter over theoretical or possibility-driven conditions.

Additionally, this course will not only examine the law enforcement response to active shooter incidents but also study civilian response tactics through our “Owning the Gap" approach to these events from the civilian perspective. This approach will highlight two distinct and crucial time gaps in these events that must be addressed by those present when the event kicks off, they in reality are the actual “first responders”.

Our “Stop the Gap” philosophy aims to empower individuals to become active participants in their own safety and embraces the “it takes a village” approach to these tragic events, which sadly are a reality across our nation.

In 2018, the FBI stated that the speed and unpredictability of active shooter events demand not only the preparation of law enforcement but of civilians alike. Our program is built around this very truth.

Our Core Topics

- Active shooter statistical trends (1999–present)
- Use-of-force law, policy, and decision-making considerations
- Human performance under extreme adrenal stress
- Arrival and approach strategies, as well as external threat considerations
- Solo officer, pairs, and ad hoc small-team response tactics
- Indicator-driven and stimulus-driven movement concepts
- Dynamic shooting protocols
- Rapid room clearing, threshold evaluation, and limited penetration tactics
- Is the “fatal funnel” a myth or reality?
- Post-engagement assessments
- Addressing the probability vs. possibility viewpoints while training
- Civilian active shooter response based on the “Owning the Gaps”

Instructor Bio

Charlie Moore is a retired Senior Inspector and lead instructor from the U.S. Marshals Service (USMS), with over 44 years of combined law enforcement experience. He began his career in 1982 as a police officer in New York, serving as a lead defensive tactics and assistant firearms instructor.

In 1990, he became a Deputy U.S. Marshal, serving in a wide range of operational roles, including high-risk fugitive apprehension, witness protection, and protective details for U.S. Supreme Court Justices. His experience also includes undercover assignments with the DEA task force and participation in major national response efforts, such as the September 11th attacks, the Oklahoma City bombing, Hurricanes Andrew and Katrina, and numerous national security special events.

Following 9/11, he was selected as the nation's first Deputy Chief of Use-of-Force Training at the Department of Homeland Security, where he assisted in developing training for the Federal Air Marshal Service and designed and developed training for the nation's first-ever Federal Flight Deck Officer (FFDO) “armed commercial pilots” program.

He retired from the USMS in 2015 after 25 years of service, most recently serving as chief instructor for control/defensive tactics, use of force, and tactical fitness at the USMS National Training Academy. He continued his involvement as a contracted instructor, designing training programs for federal law enforcement agencies as well as providing instruction to personnel from more than 100 federal agencies at the Federal Law Enforcement Training Centers (FLETC).

Beyond his governmental responsibilities, he offers a wide range of training courses across the country and internationally through “Charlie Moore Training LLC,” a company run by Charlie and his wife, Rachael (also a retired Deputy U.S.

Marshal with over 30 years of experience). Together, they bring nearly 75 years of combined law enforcement experience and expertise to the programs offered at charliemooretraining.com. Their focus is on all modalities of civilian self-defense, including firearms instruction, women's and college girls' self-defense, and security and active threat response training at all levels for businesses, schools, healthcare facilities, and churches.

Additionally, Mr. Moore provides expert witness and consulting services for criminal and civil legal matters involving use-of-force and self-defense cases.

In his spare time, Charlie enjoys playing tennis and traveling with Rachael. Rachael and Charlie have three children and one grandchild. Charlie is an avid Peloton cyclist and fitness enthusiast. He has also trained in the martial and combative arts for over 50 years, holding black belt rank in Brazilian Jiu-Jitsu and Taekwondo, and is an instructor of Russian Combat Systema and Krav Maga.

CHARLIE MOORE TRAINING

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ENROLLMENT: Open to federal, state and local sworn LEO'S and prosecutors

There is no enrollment or registration fee for this course.

Direct questions to John "Buck" Smith email at bsmith@achidta.org
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